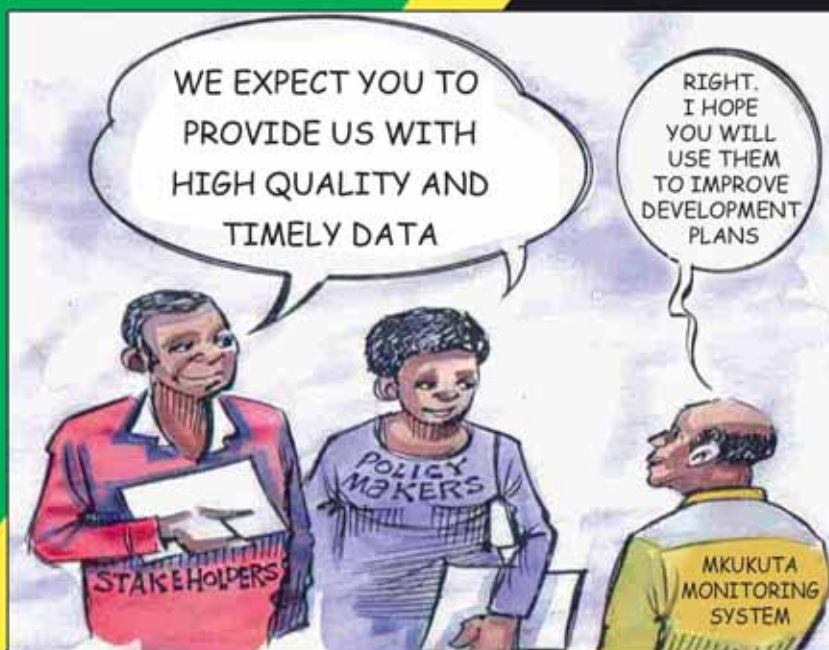


MAIR

MKUKUTA Annual Implementation Report (MAIR) - 2006/07



MKUKUTA Monitoring System

In 2001, the Government developed a Poverty Monitoring System (PMS) for its Poverty Reduction Strategy (PRS). The system was revised in 2005/06 so as to monitor MKUKUTA which is more comprehensive and outcome-focused than the earlier PRS. The revised monitoring system was approved in 2006 and is known as the MKUKUTA Monitoring System (MMS). The MMS is guided by a working document called the MKUKUTA Monitoring Master Plan (MMMP). The main engine of the MMS is its three working groups.

Research and Analysis Technical Working Group:

This group is responsible for analysis of data, and coordinating outputs of national research that provides information to policy makers and stakeholders.

Survey and Routine Data Technical Working Group:

This group is responsible for gathering and analysing national data from surveys and from routine administrative sources. A **Routine Data Subgroup** is developing the Tanzania Statistical Master Plan (TSMP) which will improve statistical information especially for monitoring and evaluation. It provides strategic directions for the developing statistical capacity and evidence-based policy formulation, planning and decision making processes. A **Survey Subgroup** is responsible for the national surveys outlined in the Survey Calendar of the MMMP.

Communication Technical Working Group:

This group creates awareness about (a) the MKUKUTA framework and (b) the major findings in the MMS outputs. This helps to encourage dialogue among stakeholders and to support the implementation of MKUKUTA.

Ongoing Activities:

- The MMS involves pulling together self reported performance information from government offices and supporting this with independent surveys and analytical work. Reporting is to be done through (a) a yearly MAIR and (b), on alternate years, a Poverty and Human Development Report.

- Government offices produce quarterly performance reports. These will be linked to MKUKUTA cluster outcomes through the new reporting system of RIMKU, but also through Sector Reviews, Public Expenditure Reviews and audit reports.
- The Government is committed to harmonising these various reporting instruments so as to strengthen the overall links to MKUKUTA and between the planning, budgeting and reporting systems. Computer software is being used to help with this process.

Challenges and Lessons Learned:

- The MKUKUTA outcome framework involves more individuals and institutions than the PRS did. This calls for (a) stronger monitoring and reporting systems, (b) clearer links within and across Government and other key players and (c) consolidation of accountability processes.
- The links between the MMS and other government monitoring work remain weak. Differences still remain between indicators used in MKUKUTA and, where they exist, in government performance frameworks. The expansion to 84 indicators means that more, and more systematic, work needs to be done.
- Despite the notable achievements of the MMS, much of its funding still depends on external support - notably from the Development Partner's Pool Fund. This raises concerns on the sustainability of the process.
- Regular meetings of technical working groups (TWG) have been poorly attended and this has sometimes affected the implementation of planned activities. One reason for poor attendance was that TWG activities were not mainstreamed in the member's institutions.
- This creates some unrealistic expectations. It may help to encourage involvement with practical tasks rather than advice giving.

The Way Forward:

- Efforts will continue to harmonise the M&E system in government institutions so as to ensure higher quality reporting and better decision-making.
- Monitoring and Evaluation (M&E) functions within government offices will be developed so as to link them with the MKUKUTA Monitoring System (MMS). This will involve developing an M&E policy and building capacity at all levels.
- A mapping study was conducted for moving MMS funding from a Pool Fund to the mainstream national budget. The Government will gradually implement the recommendations made in the study.
- A joint task force (JAST) between the Government and Development Partners has been formed to identify critical issues which include funding and strengthening MMS implementation. These issues will be addressed during the transition period which goes up to 2012.

The new MKUKUTA cluster-based, outcomes approach relies on stakeholders in all sectors contributing towards growth and the reduction of poverty. This calls for reform in several ongoing processes to ensure a coordinated and harmonised approach from all the people involved. Proper sequencing and timing of activities is very important.

In 2006/07 an Inter Ministerial Taskforce on Planning, Budgeting and Reporting was formed. The objective of the task force was to rationalize and harmonize government reporting, monitoring and evaluation procedures. Notable progress has been made.

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